į		Page 2
1	Appearances of Board Members Present:	
2	R.K. Mehrotra	
3	Charles Soprano Millie Atkins]
_	William King	İ
4	Gale Potts-Roque Lance Belcher	
5	Jeffrey Elmore	
6	Andre Fruge Richard Gonsoulin	
7	Gordon Burgess Steve Grissom	
7	Jerald Jones	
8	Kevin Langley Mayor Glenn Brasseaux	
9	Mayor Greini Brasseaux	
10	Staff members present:	
11	Michelle Sorrell	
12	Brenda Guess Frank Favaloro	
12	Danielle Clapinski	
13	Becky Lambert Anne Villa	
14	Robin Tate	
15	Roshanda Hanible Felipe Martinez	ļ
	Rick Broussard	
16	Lori Weber	
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		Page 3
1	MR.	MEHROTRA:
2		Call to order. Welcome to the December
3	2013 meeting of	the State of Louisiana Board of Commerce
4	and Industry.	
5		Rollcall, please.
6	MS	S. SORRELL:
7		Matt Parker for Governor Jindal.
8	(No	response.)
9	MS.	SORRELL:
10		Steve Windham for Lieutenant Governor.
11	MR.	WINDHAM:
12		Here.
13	MS.	SORRELL:
14		Millie Atkins.
15	MS.	ATKINS:
16		Here.
17	MS.	SORRELL:
18		Lance Belcher.
19	MR.	BELCHER:
20		Here.
21	MS.	SORRELL:
22		Bryan Bossier.
23	MR.	BOSSIER:
24		Here.
25	MS.	SORRELL:



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		Page 4
1		Mayor Brasseaux.
2	MAYO	OR BRASSEAUX:
3		Here.
4	MS.	SORRELL:
5		Gordon Burgess.
6	MR.	BURGESS:
7		Here.
8	MS.	SORRELL:
9		Mark Delesdenier
10	(No	response.)
11	MS.	SORRELL:
12		Jeffrey Elmore.
13	MR.	ELMORE:
14		Here.
15	MS.	SORRELL:
16		Andre Fruge.
17	MR.	FRUGE:
18		Here.
19	MS.	SORRELL:
20		Richard Gonsoulin.
21	MR.	GONSOULIN:
22		Here.
23	MS.	SORRELL:
24		Steven Grissom
25	MR.	GRISSOM:



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		Page 5
1		Here.
2	MS.	SORRELL:
3		Thomas Holden.
4	(No	response.)
5	MS.	SORRELL:
6		Jerry Jones.
7	MR.	JONES:
8		Here.
9	MS.	SORRELL:
10		William King.
11	MR.	KING:
12		Here.
13	MS.	SORRELL:
14		Kevin Langley.
15	MR.	LANGLEY:
16		Here.
17	MS.	SORRELL:
18		Michelle Ducharme for Senator Martiny.
19	MS.	DUCHARME:
20		Here.
21	MS.	SORRELL:
22		R.K. Mehrotra.
23	MR.	MEHROTRA:
24		Here.
25	MS.	SORRELL:



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		Page 6
1		Kenny Harris for Erich Ponti,
2	Representative F	Ponti.
3	(No	response.)
4	MS.	SORRELL:
5		Stephen Pugh.
6	(No	response.)
7	MS.	SORRELL:
8		Senator Riser.
9	(No	response.)
10	MS.	SORRELL:
11		Gale Potts-Roque.
12	MS.	POTTS-ROQUE:
13		Here.
14	MS.	SORRELL:
15		Wilda Smith.
16	MS.	SMITH:
17		Here.
18	MS.	SORRELL:
19		Charles Soprano.
20	MR.	SOPRANO:
21		Here.
22	MS.	SORRELL:
23		We have a quorum.
24	MS.	MEHROTRA:
25		We do have a quorum.



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ı	5- /
1	All right. Can I get a motion to
2	approve the minutes from our October 22nd, 2013 meeting?
3	Motion by Mr. King, second by Ms.
4	Atkins.
5	If you would like to address the Board,
6	please fill out a blue card and turn it in at the table.
7	Thank you.
8	Start with Quality Jobs Program.
9	MR. FAVALORO:
10	Yes, sir. I have three Quality Jobs
11	applications: 20111045, Gravois Aluminum Boat, LLC in
12	Iberia; 20111044, International Marine Terminals
13	Partnership in Plaquemine; and 20121170, UPS Midstream
14	Services, Inc.
15	That concludes the applications.
16	MR. MEHROTRA:
17	Thank you.
18	We need to take a step back and vote on
19	the approval of the minutes. We need close that out, so
20	can I have a motion to approve?
21	Mr. Jones, second by Mr. King.
22	All in favor, say "aye".
23	(Several members respond "aye".)
24	MR. MEHROTRA:
25	Okay. All opposed?



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	Page 8
1	(No response.)
2	MR. MEHROTRA:
3	Okay. Motion to approve has been
4	passed.
5	I'm sorry, Mr. Favaloro. Okay. So we
6	had three new job applications in the Quality Jobs
7	Program. Motion to approve those three by Mr. Fruge,
8	second by Ms. Potts-Roque.
9	Comments or discussion from the floor?
10	(No response.)
11	MR. MEHROTRA:
12	Comments or discussion from the Board?
13	(No response.)
14	MR. MEHROTRA:
15	All in favor, say "aye".
16	(Several members respond "aye".)
17	MR. MEHROTRA:
18	All opposed?
19	(No response.)
20	MR. MEHROTRA:
21	There is no opposition.
22	MS. FAVALORO:
23	That concludes Quality Jobs.
24	MR. MEHROTRA:
25	Okay. Thank you.



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Page 9 Restoration Tax Abatement Program by 1 Ms. Lambert. 2 3 MS. LAMBERT: 4 All right. Thank you. We have one new 5 application and one transfer of ownership. application is Application Number 20071011 for Hassell 6 7 Wealth Management, LLC in Terrebonne. That's for one application. 8 9 MR. MEHROTRA: 10 Okay. Thank you. Motion to approve? 11 MR. JONES: 12 13 So moved. 14 MR. MEHROTRA: 15 By Mr. Jones, second by Mr. Burgess. Comments or discussion from the floor? 16 17 (No response.) MR. MEHROTRA: 18 19 Comments or discussion from the Board? 20 (No response.) 21 MR. MEHROTRA: 22 All in favor, say "aye". 23 (Several members respond "aye".) 24 MR. MEHROTRA: 25 All opposed?



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	Page 10
1	(No response.)
2	MR. MEHROTRA:
3	There is no opposition.
4	MS. LAMBERT:
5	And we have one transfer, one request to
6	transfer owner of active contract for Contract Number
7	20110904, the former owner is 919 Esplanade, LLC, the
8	new owner is French Quarter Hotel Collection, LLC in
9	Orleans Parish.
10	MR. MEHROTRA:
11	Okay. Thank you.
12	Motion to approve by Mr. Soprano, second
13	by Mayor Brasseaux.
14	Any comments or discussion from the
15	floor?
16	(No response.)
17	MR. MEHROTRA:
18	Comments or discussion from the Board?
19	(No response.)
20	MR. MEHROTRA:
21	All in favor, say "aye".
22	(Several members respond "aye".)
23	MR. MEHROTRA:
24	All opposed?
25	(No response.)



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MR. MEHROTRA:

There is no opposition.

MS. LAMBERT:

That concludes the business for

Restoration Tax Abatement.

MR. MEHROTRA:

Thank you, Ms. Lambert.

MS. HANIBLE:

Thank you. We have 20 new applications for the Enterprise Zone Program: American Paint Building, LLC, doing business as Josephine Loft in Orleans Parish; Acadia Gas Storage, LLC in Bienville Parish; Aristotle's Alexander in Lafayette Parish; Associated Grocers, Incorporated in East Baton Rouge Parish; Bordelon Marine Shipbuilders, LLC in Terrebonne Parish; De La Ronde Medical Center, LLC in St. Bernard Parish; Le petit Restaurant, LLC, doing business as Tableau in Orleans Parish; Nasz Remiza, LLC, doing business in Tangipahoa Parish; Our Lady of the Lake Regional Medical Center in Livingston Parish; Rain CII Carbon, LLC in Calcasieu; Red Stick Hospitality, LLC, doing business as Hampton Inn & Suites Baton Rouge Downtown in Baton Rouge Parish; Rent A Center, Incorporated, doing business as Rent-A-Center Store Number 03058 in Orleans Parish; St. Margaret's Daughters



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Page 12

Home in Orleans Parish; Stirling Properties, LLC in St. Tammany Parish; Syngenta Crop Protection, LLC in Iberville Parish; Vestvew Enterprises, LLC, doing business as Subway Store Number 56407 in Ascension Parish; Weatherford U.S, L.P. in Lafayette Parish; Weatherford U.S, L.P. in Terrebonne Parish; Weatherford U.S., L.P. in Lafayette Parish; and Woldenberg Village, Incorporated in Orleans Parish.

MR. MEHROTRA:

Thank you.

Motion to approve by Ms. Potts-Roque, second by Mr. Fruge.

Comments or discussion from the floor?

(No response.)

MR. MEHROTRA:

Comments or discussion from the Board?

(No response.)

MR. MEHROTRA:

All in favor, say "aye".

(Several members respond "aye".)

MR. MEHROTRA:

All opposed?

(No response.)

MR. MEHROTRA:

There is no opposition.



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Page 13

	MS.	HANIBLE
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Thank you.

We have one application for the Board's consideration for cancellation, that's Application

Number 20101044, Vanguard Synfuels, LLC in Grant Parish.

The Board initially approved the application in August of 2012, however, the Louisiana Department of Revenue issued an objection. Since that time, the company has not cleared the objection. The staff recommends cancellation.

MR. MEHROTRA:

Okay. Thank you.

Motion to approve by Mr. Soprano, second

by Mr. Belcher.

Comments or discussion from the floor?

(No response.)

MR. MEHROTRA:

Comments or discussion from the Board?

(No response.)

MR. MEHROTRA:

All in favor, say "aye".

(Several members respond "aye".)

MR. MEHROTRA:

All opposed?

(No response.)



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MR. MEHROTRA:

There is no opposition.

MS. HANIBLE:

Thank you.

There are 10 contracts for cancellation, all of which are being canceled because the companies did not meet the hiring requirements as required by the Enterprise Zone Program: We have Boh Bros. Construction Company, LLC in Orleans Parish, Project Number 060615; Boh Bros. Company, LLC Orleans Parish, Project Number 060617; Boutte Dental Associates, LLC, St. Charles Parish, Project Number 20100768; Broadmoor, LLC, Orleans Parish, Project Number 060618; Choice Title, Incorporated, St. John Parish, Project Number 060628; Ford Lincoln in St. Tammany Parish, Project Number 060695; GCGK Investments, LLC, Terrebonne Parish, Project Number 060236; Guico Machine Works, Incorporated, Jefferson Parish, Project Number 061882; Ralph Sellers Hyundai in Ascension Parish, Project Number 20110264; Ralph Sellers Motor Company, LLC in Ascension Parish, Project Number 20110265.

MR. MEHROTRA:

Thank you.

Motion to approve by Mr. Soprano, second

25 by Ms. Smith.



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	Page 15
1	Comments or discussion from the floor?
2	(No response.)
3	MR. MEHROTRA:
4	Comments or discussion from the Board?
5	(No response.)
6	MR. MEHROTRA:
7	All in favor, say "aye".
8	(Several members respond "aye".)
9	MR. MEHROTRA:
10	All opposed?
11	(No response.)
12	MR. MEHROTRA:
13	There is no opposition. Thank you.
14	Ms. Weber.
15	MS. WEBER:
16	Yes, sir. Before I begin on my new
17	applications, Project Number 20130744, Baker Hughes
18	Oilfield Operations, shows St. Martin. That should be
19	Lafourche Parish. All right.
20	MR. MEHROTRA:
21	One hundred eighteen new applications;
22	correct?
23	MS. WEBER:
24	Right.
25	MR. MEHROTRA:
	1



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		Page 16
1		Might I have a motion to handle the list
2	in globo?	
3	М	R. JONES:
4		So moved.
5	М	R. FRUGE:
6		Second.
7	М	R. MEHROTRA:
8		By Mr. Jones, second by Mr. Fruge.
9		All in favor, say "aye".
10	(Several members respond "aye".)
11	М	R. MEHROTRA:
12	:	All opposed?
13	(No response.)
14	M	R. MEHROTRA:
15		There is no opposition.
16	М	IS. WEBER:
17		Do you want the renewals next or the
18	specials?	
19	M	IR. MEHROTRA:
20		Let's do the renewals next.
21	M	IS. WEBER:
22		Okay. I have 48 renewals:
23	М	AS. POTTS-ROQUE:
24		We didn't vote on the applications, did
25	we?	



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Page 17 MR. FRUGE: 1 2 We just did the motion. 3 MR. MEHROTRA: So we're handling the 108 in globo. 4 5 I have a motion to approve the 108 new applications? 6 Thank you, Ms. Potts-Roque. 7 By Ms. Smith, second by Mr. King. All in favor, say "aye". 8 9 (Several members respond "aye".) 10 MR. MEHROTRA: All opposed? 11 12 (No response.) MR. MEHROTRA: 13 14 There is no opposition. We're going to handle a motion to 15 Okay. handle the 48 renewals in globo. Can I have a motion to 16 handle the list in globo? 17 MR. FRUGE: 18 19 So moved. 20 MR. MEHROTRA: 21 Mr. Fruge, second by Mr. Elmore. MR. JONES: 22 23 Mr. Chairman, I'm going to have to 24 recuse myself from these matters concerning Momentive 25 Specially Chemical, Inc., Numbers 20090374, 0375, 0701



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Page 18 and 20131043. I'm recusing myself from voting on those 1 2 matters. Mr. MEHROTRA: 3 Thank you, Mr. Jones. 4 Okay. Do I have a motion to approve the 5 48 new applications? 6 7 Mr. Elmore, second by Mr. Burgess. Comments or discussion from the floor? 8 9 (No response.) 10 MR. MEHROTRA: Comments or discussion from the Board? 11 12 (No response.) 13 MR. MEHROTRA: All in favor, say "aye". 14 (Several members respond "aye".) 15 MR. MEHROTRA: 16 17 All opposed? (No response.) 18 MR. MEHROTRA: 19 There is no opposition. 20 MS. WEBER: 21 All right. The first three are 22 23 transfers of tax exemption contracts. The first one is 24 Temple-Inland Forest, Project 20090733 to Georgia-Pacific Wood Products South, LLC, Beauregard. 25



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Page 19 The next is Temple-Inland, Contracts 20039092, 050412, 1 06597, 070454, 20080586, 20100582, 20110341, 20120368, 2 20130719 to Georgia-Specific Wood Products South in 3 Beauregard. The last one is I&W Properties, LLC, 4 Contract 20120565 to ASAP Industries, LLC, Terrebonne. 5 MR. MEHROTRA: 6 7 Thank you. 8 Motion to approve by Mr. Windham, second by Ms. Smith. 9 Comments or discussion from the floor? 10 (No response.) 11 MR. MEHROTRA: 12 13 Comments or discussion from the Board? (No response.) 14 MR. MEHROTRA: 15 16 All in favor, say "aye". (Several members respond "aye".) 17 MR. MEHROTRA: 18 19 All opposed? 20 (No response.) 21 MR. MEHROTRA: 22 There is no opposition. MS. WEBER: 23 24 All right. We have three changes in location: 25 Southern Precision, Contract 20111126 and D&G



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Page 20

1	Investments of St. Rose, 20111126A, from 108 Pintail
2	Street in St. Rose to 101 Pintail Street in St. Rose.
3	That's St. Charles Parish; Momentive Specialty
4	Chemicals, Contracts 20130602, 20130605 and 20131043,
5	from 9288 Highway 75 in Geismar to 4338 Highway 73 in
6	Geismar, Ascension Parish.
7	MR. MEHROTRA:
8	Okay.
9	Motion to approve by Mr. Belcher and
10	second by Mr. Atkins.
11	MR. JONES:
12	Mr. Chairman, again, I need to recuse
13	myself in the matter three contract, Momentive
14	Specialties. We have three contracts there.
15	MR. MEHROTRA:
16	Okay. Mr. Jones abstaining from the
17	mentioned.
18	MR. MEHROTRA:
19	Comments or discussion from the floor?
20	(No response.)
21	MR. MEHROTRA:
22	Comments or discussion from the Board?
23	(No response.)
24	MR. MEHROTRA:

All in favor, say "aye".



25

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Page 21 (Several members respond "aye".) 1 MR. MEHROTRA: 2 All opposed? 3 (No response.) 4 MR. MEHROTRA: 5 There is no opposition. 6 MS. WEBER: 7 8 Okay. My next is a special request/update. Last year, you, the Board, approved 9 Racer Trust and Racer Properties to continue the 10 exemption with the intent to sell the property to a 11 12 manufacturer. I understand there is possibly a contract 13 being made right now, so we're asking that it be 14 continued for an additional year until such time as we can transfer the contract to a new manufacturer. 15 all I know. 16 17 MR. JONES: 18 Do we know who the new manufacturer is? 19 MS. WEBER: 20 I have no knowledge. 21 MS. POTTS-ROQUE: 22 Do we want to review it on a possible? MS. WEBER: 23 24 Yes, ma'am. I'm sorry. I think in the 25 interest of encouraging the use of the facility, that we



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Page 22 want to continue this for another year. 1 MR. GRISSOM: 2 This relates to the GM project that was 3 announced some time back. 4 5 MS. POTTS-ROQUE: Okay. 6 7 MR. FRUGE: Motion to approve. 8 MR. MEHROTRA: 9 10 Motion to approve by Mr. Fruge, second by Mr. Elmore. 11 Comments or discussion from the floor? 12 (No response.) 13 MR. MEHROTRA: 14 Comments or discussion from the Board? 15 (No response.) 16 17 MR. MEHROTRA: All in favor, say "aye". 18 (Several members respond "aye".) 19 MR. MEHROTRA: 20 All opposed? 21 22 (No response.) 23 MR. MEHROTRA: 24 There is no opposition. MS. WEBER: 25



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I have several cancellation of the contracts. The first is for Jareh Plastics & Assemblies, Contracts 20080952, 200809528A and 20100790. The original applications were for a building and manufacturing equipment. Basically what's happened is they have not provided the paperwork that we need to continue these projects, nor will be able to determine that they were actually in still in a manufacturing state. I did finally get in touch with Mr. Daniels, and he indicated that they had moved from the facility that they had built, which was under the contract, to another facility and did not transfer those, but the City of Bastrop indicated that there are no active utilities at either location. So I'm just requesting that we cancel these contracts.

The other ones, BJ Services, they were sold to Superior Energy and taxes were paid on the assets and they've requested that we cancel these. Air Liquide in Jefferson and Ascension Parish, they appear to be paying the property taxes on these assets, so they've requested cancel egg of these contracts as well.

MR. MEHROTRA:

Okay. Thank you.

Motion to approve cancellation by

Mr. Windham, second by Mayer Brasseaux.



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Page 24 Comments or discussion from the floor? 1 2 (No response.) MR. MEHROTRA: 3 Comments or discussion from the Board? 4 5 (No response.) 6 MR. MEHROTRA: 7 All in favor, "aye". (Several members respond "aye".) 8 9 MR. MEHROTRA: 10 All opposed? 11 (No response.) MR. MEHROTRA: 12 There is no opposition. 13 MS. WEBER: 14 That's all. 15 MR. MEHROTRA: 16 17 Thank you, Ms. Weber. 18 Okav. I'd like to just remind everybody, next month we will be taking nominations for 19 20 a new chair and we will vote in the February 2013 21 meeting, so please put some thought into that matter. 22 Mr. Grissom from LED, any comments? 23 MR. GRISSOM: 24 Thank you, Mr. Chairman. Thank you very 25 much. I very much appreciate your participation today



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and participation throughout the years as we wrap up the work of this Board this December. Just want to extend my gratitude for your service to the State and the efforts of the department for the overall economic development efforts of the State.

I wanted to cover a few things during these highlights. I won't take too much of your time, but I do have a few topics I wanted to cover. The first is that at the end of each year, the department's been pulling together an economic highlights document that really just does a yearend review. We're in process of pulling that together, so be on the lookout for that over the next two to three weeks. We will issue it to our Board members. It's about a seven to 10-page document. I think it provides a lot of information, so be on the lookout for that.

At our last meeting, I mentioned some of our recent work on the international front. Just wanted to provide a progress update. Just a bit of context, over the last several years, Louisiana really has been a strong force in international projects. We've attracted a number of large-scale, multi-billion-dollar international investments from formal to national companies, companies such as Sasol, Gameloft and Benteler, to name a few, and we think that Louisiana has



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unique assets and really offers a lot for international companies as they're looking to make investments in the U.S.

Under our current organization, we have cultivated relationships with international companies, have traveled to different parts of the world to try to uncover with further discussions with foreign companies and so we've had a strong effort over these years, but we're confident that we can do even better and we're excited that through the Louisiana Board of International Commerce, which was established about a year and a half ago -- it really was established in statute about a year and a half ago. They have worked with LEDC and we've established a new international commerce master plan and the plan is a blueprint for the success in foreign direct investment trade promotion and it's identified a number of target initiatives that have focused a wide range of topics from infrastructure and workforce development, trade outreach, lead generation, organizational best practices, and with the Board's ratification that happened about a month and a half ago, we're very well positioned now to execute the plan. We've identified and secured some resources from EDA, and so we'll be leveraging those resources as we attempt to execute that master plan.



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The plan identified 22 specific initiatives that we'll be working against, and we're confident that working with the International Commerce Board and by executing these new initiatives, deploying some of these new financial resources that we have toward international, that we will build upon success as we have seen over these last few years. So positive developments on the international front. Just wanted to provide an update to all of our Board members on where we stand. I think as we move into calendar year 2014, we're going to see a lot of new, accelerated activity and ultimately some nice results that come from those efforts.

I wanted to also provide an update on our business climate. This is a place where we spend a lot of time trying to assure that we're moving in the right direction, and, indeed. In November, a publication, Site Selection, identified Louisiana as Number 6 in their overall U.S. business climate rankings. This is the state's highest ever placement in Site Selection's ranking. We've moved up from Number 7 last year, and just over five years ago, Louisiana ranked Number 25. So we've made quite a bit of progress over the last several years, and we're excited that we continue to move in the right direction. We still have



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some work to do. I'm not satisfied with Number 6, but it's nice to be in that top 10 and nice to be recognized that we are indeed in the top 10. This is a business climate ranking. It's focused on business location decisions, and one other thing that the magazine identified as part of their survey was that workforce continues to be the number one factor in those location decisions that are happening. This is based on interviews with site selectors from across the U.S., and fortunately with our LED FastStart Program, we've got a great tool to address that issue. LED FastStart continues to be ranked Number 1 in the U.S. as far as 12 workforce development solutions. That's four years in a 13 14 row it's been ranked Number 1, and we feel it's a key for our State and we continue to really sharpen that 16 resource and tool for new and expanding companies. And 17 we've really grown some of these offerings that we're 18 able to provide and not only leverage the new and best 19 technology, but also provide some ancillary services that ensure that that transition into the State --20 21 particularly it if it's a new company, particularly if it's an international company, to ensure that transition 22 23 is as smooth as possible. So we're very proud of that 24 effort and we're glad to be part of that decisionmaking 25 criteria of leading site selectors across the U.S.



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I wanted to close my remarks with a few recent project announcements and I'll just hit on a few that happened over the last several weeks and then open it up for any questions. Just a few -- well, I guess the last week, Gulf Coast Spinning Company announced that they will invest \$130-million in a new cotton spinning facility in Bunkie, Louisiana, with construction beginning in 2014. This is a second phase to an announcement that occurred back in 2008 in Lacassine, Louisiana. The project is expected to create over 300 new direct jobs, and when you look at indirect jobs, it's 700, so in total more than 1,000 jobs in and around Bunkie, Louisiana. So very exciting announcement for the State, and for that part of the State.

Earlier this month, Pelican Energy
Consultants in Madisonville, Louisiana announced that
they would expand -- well, maintain their Louisiana
corporate headquarters in Madisonville, Louisiana and
also expand its engineering center with a \$5-million
capital investment for the creation of 195 direct jobs.
When indirects are accounted for, nearly 500 new jobs in
the southeast region of Louisiana. Much of their growth
is centered on engineering services around CO2 enhanced
oil recovery, and this is a company that's doing work
across the U.S. and across the globe. So very exciting



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to have them retaining and growing that presence here in Louisiana.

Last month in the Alexandria area,
Paperworks Industries announced that they would relocate
one of their manufacturing facilities from New York to
Alexandria. This is a supplier to Procter & Gamble that
is a major employer in the area, and when you look at
the indirect jobs, over 200 new jobs in Louisiana to the
central region of the State. And, again, it just serves
to support and enable Procter & Gamble to achieve their
success in the central region. So very excited about
that announcement.

Looking back from 2008, our state secured economic develop that resulted in more than 83,000 new jobs and more than 54-billion in new investments, so a lot of successes over the last several years.

We've got a lot of work in front of us. We still have room to improve, but we're excited to be building upon those successes and really have a nice pipeline of opportunities in front of us for the coming quarter as we start out 2014, so I'm very optimistic about our prospects in the coming years.

I wanted to close by just one thing, we are expecting an additional announcement later this



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afternoon in the Lafayette area. It's not at a point where I can go into details, but just for our Board members to be watching out for that announcement in the Lafayette area in the coming hours.

So with that, I'll close and be happy to answer any questions. And just once again, just want to hank everybody for your service with this Board.

MS. POTTS-ROQUE:

I have a question. What can you tell us about the Shell project since we've heard in the news recently?

MR. GRISSOM:

Absolutely. I believe that came out late last week, but the abrupt decision to cancel the North American GTL project just 10 weeks after concluding a multiyear site selection process where they selected Louisiana was obviously very disappointing. Earlier in the year, the outgoing Shell CEO had identified North America as a region of opportunity particularly focused on the ongoing Shell gas revolution, had identified GTL as an opposite for capitalizing that North American opportunity, but unfortunately, some of the more recent public comments suggested that the company really had more capital project, more investment opportunities that they were



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analyzing than capital to fund them. So in the release, you know, it was identified that this was a tough decision, but with Shell operating with global portfolio investment opportunities, evidently the company determined that the U.S. GTL project was not asserted to be profitable as some of the other opportunities they were pursuing in their portfolio. So this is not a decision where the company said, "We're not investing in Louisiana." This is a strategic decision they made to no longer pursue this particular type of project, gas to liquid, in North America.

You know, any time we have an opportunity to compete for a major economic development projects, we want to do everything we can to secure it, and that's what we did in this case. Fortunately our state has been considered for a number of other multibillion dollar projects by other global companies, and we have tens of thousands of other jobs on the way because of previously-announced projects.

One other point, Sasol's world-scale ethane cracker gas-to-liquids facility in Lake Charles remains on track, so we're excited and optimistic about that project that is -- a component of it is applying similar technology that tap into North American Shell gas revolution.



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MS. POTTS-ROQUE:

Thank you.

MR. GRISSOM:

Thanks for asking.

MR. LANGLEY:

If in site selection having a trained workforce is the number one criteria and having quality jobs is very important to the people of Louisiana, and right now, Louisiana's doing a really good job in the FastStart Program to train those people, while I'm traveling the world, how would you answer the question why is Louisiana number one in the FastStart right now? What are we doing differently from the other states to train our people quicker and faster and better for those jobs? How would you answer that in a sound byte or two?

MR. GRISSOM:

Sure. The key thing is we have a team that is developed, experienced in doing this multiple times. It's a very specific skill set to be able to work with a company that's doing a rapid expansion and attracting the right employees and getting them trained on the corporate-specific processes in an accelerated timeframe, so we have a team that's just developed in that expertise. They're not constrained by any types of bureaucracy. They listen to the company, identify what



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they hear from the company, translate it into specific action steps and get it done. It's a 24/7 mentality, stay ahead of the client, don't let anything get in the way and bringing in those skills that they've built by serving other companies to actually add value to the process.

MR. LANGLEY:

Congratulations.

MR. GRISSOM:

Thank you very much.

We have seven key differentiators we've identified on the website, so if you're ever interested in just kind of logging through those, it's a really quick read and really highlights a lot of thing. It's a much higher level of service than some of the other competing states.

MS. POTTS-ROQUE:

I'd like to say it's just really good to see those industries working with the technical colleges, and high schools even, in trying to build this labor force for those industries. They're doing a really good job of that in our education department.

MR. GRISSOM:

Thank you.

One of the key things that the FastStart



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team is trying to do as they're working as the company is expanding is to create linkages with the local community technical schools, the four-year institutions. Again, depending on the job mix, but by taking the training materials they've developed specifically for the company, working with the local institutions, you develop a sustainable platform so that as there's turnover or if the company decides to expand in year four or five, they have a partner resource that understands what the company's trying to do and it is there locally versus what is -- essentially it's a Baton Rouge-based team with the FastStart team, so it's a great way to not only address those near-term needs for a company as they're growing and expanding, but also a sustainable platform.

MR. MEHROTRA:

Thank you, Mr. Grissom.

MR. GRISSOM:

Thank you, Mr. Chairman, and once again, thank you for your service.

MR. MEHROTRA:

Any other comments or work that needs to be accomplished?

(No response.)

MR. MEHROTRA:



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Page 36 Motion to adjourn by Ms. Potts-Roque, second by Ms. Smith. Happy holidays, everyone. (Meeting concludes at 2:07 p.m.)



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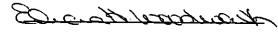
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I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the
officer before whom this meeting for the Board of
Commerce of the Louisiana Economic Development
Corporation, do hereby certify that this meeting was
reported by me in the stenotype reporting method, was
prepared and transcribed by me or under my personal
direction and supervision, and is a true and correct
transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 7th day of January, 2014.



ELICIA H. WOODWORTH, CCR

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